

INDEPENDENT AUDITOR'S REPORT AND FINANCIAL STATEMENTS

DECEMBER 31, 2020



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INDEPENDENT AUDITOR'S REPORT

To the Members of the **Lower Thames Valley Conservation Authority**

Opinion

We have audited the financial statements of the Lower Thames Valley Conservation Authority, which comprise the statement of financial position as at December 31, 2020, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Authority as at December 31, 2020, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Authority in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.



INDEPENDENT AUDITOR'S REPORT, continued

In preparing the financial statements, management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of
 expressing an opinion on the effectiveness of the Authority's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



INDEPENDENT AUDITOR'S REPORT, continued

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chatham, Ontario February 23, 2021

CHARTERED PROFESSIONAL ACCOUNTANTS LICENSED PUBLIC ACCOUNTANTS

Baker Tely CK, LLP



FINANCIAL STATEMENTS

DECEMBER 31, 2020

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STATEMENT OF OPERATIONS



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Amortization of tangible capital assets Gain on sale of tangible capital assets (note 5) Amortization of deferred capital contributions (note 8) Donations of tangible capital assets (note 17) Writedown of tangible capital assets (note 5) EXCESS (DEFICIENCY) OF REVENUES OVER - (279,789) - 6,000 7,858 - 22,882 13,503 - 235,771 100,155 - (15,900) - (31,036) - (31,036)	AMORTIZATION AND OTHER INCOME (EXPENS	E)					
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Amortization of deferred capital contributions (note 8) Donations of tangible capital assets (note 17) Writedown of tangible capital assets (note 5) - (31,036) EXCESS (DEFICIENCY) OF REVENUES OVER			_				-
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Donations of tangible capital assets (note 17) Writedown of tangible capital assets (note 5) - (15,900) - (31,036) EXCESS (DEFICIENCY) OF REVENUES OVER			_		22,882	13,5	503
EXCESS (DEFICIENCY) OF REVENUES OVER			-				
EXCESS (DEFICIENCY) OF REVENUES OVER	Writedown of tangible capital assets (note 5)		-		(15,900)	-	
		27.00	_		(31,036)	(132,2	254)
EXPENDITURES (note 10) \$ - \$ 227,140 \$ (75,014)	EXCESS (DEFICIENCY) OF REVENUES OVER						
	EXPENDITURES (note 10)	\$		\$	227,140	(75,0	14)



STATEMENT OF CHANGES IN NET ASSETS

		NVESTMENT N TANGIBLE CAPITAL ASSETS			TOTAL 2020	TOTAL 2019 (Restated)		
BALANCE, BEGINNING OF YEAR								
As previously reported	\$	6,532,837	\$	496,644	\$	232,382 \$	7,261,863	\$ 7,294,246
Prior period adjustment (note 10)	_		_		_	(31,934)	(31,934)	
As restated		6,532,837		496,644		200,448	7,229,929	7,294,246
Annual (deficit) surplus (note 12)		95,483		-		131,657	227,140	(75,014)
Transfer from reserves (note 13)		-		5,130		(5,130)	-	
Contribution received for the purchase of tangible capital assets not subject to amortization (note 14)						,		10,697
,	_		_		_		 .	10,097
BALANCE, END OF YEAR	<u>\$</u>	6,628,320	\$	501,774	<u>\$</u>	326,975 \$	7,457,069	7,229,929





DECEMBER 31, 2020

		2020	2019 (Restated)
FINANCIAL ASSETS			
Cash (note 3) Accounts receivable (notes 4 and 9)	\$	1,500,346 752,485	\$ 1,393,179 495,798
	_	2,252,831	1,888,977
FINANCIAL LIABILITIES			
Accounts payable and accrued liabilities (notes 6 and 10) Deferred revenue (note 7) Deferred capital contributions (note 8)	_	309,480 999,026 133,104 1,441,610	210,852 914,790 80,462 1,206,104
NET FINANCIAL ASSETS (note 15)	_	811,221	682,873
NON-FINANCIAL ASSETS			
Prepaid expenses Tangible capital assets (note 5)	_	17,529 6,628,320 6,645,849	14,219 6,532,837 6,547,056
ACCUMULATED SURPLUS (note 10)	\$	7,457,070	\$ 7,229,929

COVID-19 PANDEMIC (note 18) **COMMITMENT** (note 19)

ON BEHALF OF THE BOARD

Grieva Mystrla Chair Line Mayer Vice Chair





		2020	2019 (Restated)
OPERATING ACTIVITIES Excess (deficiency) of revenues over expenditures	\$	227,140	\$ (75,014)
Adjustments for Amortization of tangible capital assets Gain on sale of tangible capital assets (note 5) Writedown of tangible capital assets (note 5)		279,789 (6,000) 15,900	253,770 (7,858) -
Amortization of deferred capital contributions (note 8) Contributed land (notes 16 and 17)		(22,882)	(13,503)
Contributed land (notes 16 and 17) Change in non-cash working capital items (note 16)	_	(235,000) 258,947 (77,132) 181,815	(100,000) 57,395 (44,319) 13,076
FINANCING ACTIVITY Tangible capital assets funded by capital contributions	_	75,524	67,991
CAPITAL ACTIVITIES Purchase of tangible capital assets Proceeds on sale of tangible capital assets		(156,172) 6,000 (150,172)	(107,142) 7,859 (99,283)
INCREASE (DECREASE) IN CASH		107,167	(18,216)
CASH, BEGINNING OF YEAR		1,393,179	1,411,395
CASH, END OF YEAR	\$	1,500,346	1,393,179

NOTES TO THE FINANCIAL STATEMENTS



DECEMBER 31, 2020

1. NATURE OF OPERATIONS

Lower Thames Valley Conservation Authority is a not-for-profit organization established on February 2, 1961 under the Conservation Authorities Act of Ontario in the area over which it has jurisdiction. The Authority undertakes a program designed to further the conservation, preservation, restoration, development and management of natural resources other than gas, oil, coal and minerals. The Authority is exempt from income taxes provided that certain requirements of the Income Tax Act are met.

2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Authority are prepared by management in accordance with Canadian public sector accounting standards. The significant accounting policies are as follows:

(a) CASH

Cash consists of balances with financial institutions, certificates of deposit, and short-term investments with maturities of 90 days or less.

(b) TANGIBLE CAPITAL ASSETS

Tangible capital assets are significant economic resources that are managed by the Authority and are a key component in the long-term delivery of the Authority's programs. Tangible capital assets are recorded at cost. Cost includes the purchase price of the asset and all other costs incurred to make the asset available for use. The Authority provides for amortization using the straight-line method at rates designed to amortize the cost of the tangible capital assets over their estimated useful lives. The annual amortization rates are as follows:

Buildings	20-50 years
Equipment	5-40 years
Automotive	6-25 years
Furniture and fixtures	10 years
Computer equipment	3 years

Tangible capital assets are reviewed for impairment whenever events or changes in the circumstances indicate that the carrying value may not be recoverable. If the total of the estimated undiscounted future cash flows is less than the carrying value of the asset, an impairment loss is recognized for the excess of the carrying value over the fair value of the asset during the year the impairment occurs.

Tangible capital assets under construction are not yet available for use and accordingly, are not being amortized. The assets will be placed into use as they are completed.

NOTES TO THE FINANCIAL STATEMENTS



DECEMBER 31, 2020

2. SIGNIFICANT ACCOUNTING POLICIES, continued

(c) **RESERVES**

Reserves for future expenditures and contingencies are established as required at the discretion of the members of the Authority. Increases or decreases in these reserves are made by appropriations to or from operations and, where appropriate, upon approval of the Board of Directors.

The reserve for vehicle and equipment acquisitions is used for the purchase of vehicles and equipment.

The reserve for capital and maintenance projects on Authority lands and structures is used to hold royalties received from lands purchased using provincial funding to fund capital and maintenance projects on Authority lands.

The reserve for provincially eligible and mandated projects is used to hold royalties received from lands purchased using provincial funding to fund provincially-eligible expenditures.

The reserve for insurance deductibles is used to hold funding to pay the deductible on insurance claims and cover expenses related to the self-funded short-term disability policy.

The reserve for restructuring is used to hold funding to pay severance costs in the event of organizational restructuring.

The reserve for eastern district properties is used to hold funds for the improvement of eastern district conservation areas.

(d) REVENUE RECOGNITION AND GOVERNMENT TRANSFERS

The Authority follows the deferral method of accounting for contributions and government transfers. Restricted contributions and government transfers are deferred and are recognized as revenues in the year in which the related expenses are incurred or services performed. Unrestricted contributions and government transfers are recognized as revenues in the period in which events giving rise to the revenue occur, provided that the transactions are authorized, any eligibility criteria have been met, and a reasonable estimate can be made of the amount to be received.

Contributions and transfers related to tangible capital assets are credited to deferred capital contributions and are recognized as revenue on the same basis as amortization on the related asset is charged against operations. Contributions and transfers related to tangible capital assets that are not subject to amortization are recognized as a direct increase in net assets.

NOTES TO THE FINANCIAL STATEMENTS



DECEMBER 31, 2020

2. SIGNIFICANT ACCOUNTING POLICIES, continued

(e) **SEGMENTATION OF EXPENSES**

The Authority's expenses are segregated into several key program areas in the statement of operations and supporting schedules. These segments are identified and segregated on the basis of the programs operated by the Lower Thames Valley Conservation Authority and expenses are allocated to these segments according to the program to which they relate.

(f) BASIS OF ACCOUNTING

Revenues and expenses of the Authority have been recorded on an accrual basis and are recognized in the statement of operations in the year in which they have been earned and incurred, respectively, regardless of whether or not such transactions have been settled by the payment or receipt of cash.

(g) CONTRIBUTED MATERIALS AND SERVICES

Contributions of materials and services are recognized in the financial statements at fair value at the date of contribution, but only when a fair value can be reasonably estimated, when the materials and services are used in the normal course of operations, and when the materials and services would otherwise have been purchased. When a fair value cannot be determined, the contributed materials and services are recorded at a nominal value.

(h) FINANCIAL INSTRUMENTS

The Authority's financial assets consist of cash and accounts receivable. The Authority's financial liabilities consist of accounts payable and accrued liabilities. The Authority initially measures these financial instruments at fair value except for certain non-arm's length transactions that are measured at the exchange amount.

These financial instruments are subsequently measured at amortized cost and are evaluated for impairment at each statement of financial position date, with the write down recorded in excess (deficiency) of revenues over expenditures. Impairment reversals may occur and the asset can be written up to its original cost.





DECEMBER 31, 2020

2. SIGNIFICANT ACCOUNTING POLICIES, continued

(i) USE OF ESTIMATES

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions, such as the allowance for doubtful accounts, useful life of capital assets and amortization, accrued liabilities and deferred revenues that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of certain revenues and expenditures during the year. Actual results could differ from management's best estimates as additional information becomes available in the future. These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in the periods in which they become known.

3. BANK INDEBTEDNESS

The Authority has available a revolving demand operating credit line in the amount of \$300,000. This credit facility bears interest at the rate of prime less 0.75% and is unsecured. At year end, \$nil, (2019 - \$nil) of this demand operating credit line has been used.

4. ACCOUNTS RECEIVABLE

	_	2020	 2019
Accounts receivable Allowance for doubtful accounts	\$	752,485 -	\$ 501,644 (5,846)
	\$	752,485	\$ 495,798

NOTES TO THE FINANCIAL STATEMENTS



DECEMBER 31, 2020

5. TANGIBLE CAPITAL ASSETS

	_	2020				2019			
	Cost Accumulated amortization		_	Cost		cumulated nortization			
Land Buildings Equipment Automotive Furniture and fixtures Computer equipment Construction in progress	\$	3,612,977 7,310,137 924,426 479,858 81,211 80,728 52,208 12,541,545	\$ 	4,658,843 746,345 384,143 52,651 71,243 - 5,913,225	\$	3,368,074 7,363,137 882,454 530,754 79,223 89,763 - 12,313,405	\$	4,536,563 667,801 439,889 46,552 89,763 - 5,780,568	
Net book value		\$ 6,6	328	,320		\$ 6,5	532	,837	

During the year, the Authority acquired \$244,903, (2019 - \$100,000) of land, \$32,670, (2019 - \$42,722) of automotive equipment, \$1,988, (2019 - \$2,500) of furniture and fixtures, \$48,021, (2019 - \$61,919) of equipment, \$11,382, (2019 - \$nil) of computer equipment, and \$52,208, (2019 - \$nil) of construction in progress tangible capital assets. Land with a value of \$235,000, (2019 - \$100,000) was acquired through a donation of capital property.

During the year, the Authority disposed of land with a cost of \$nil, (2019 - \$1) for cash proceeds of \$nil, (2019 - \$7,859), equipment with a cost of \$6,049, (2019 - \$nil) and accumulated amortization of \$6,049, (2019 - \$nil) for cash proceeds of \$nil, (2019 - \$nil), automotive equipment with a cost of \$83,565, (2019 - \$nil) and accumulated amortization of \$83,565, (2019 - \$nil) for cash proceeds of \$6,000, (2019 - \$nil) and computer equipment with a cost of \$20,417, (2019 - \$nil) and accumulated amortization of \$20,417, (2019 - \$nil) for cash proceeds of \$nil, (2019 - \$nil). These disposals resulted in a gain on sale being recognized in the amount of \$6,000, (2019 - \$7,858).

During the year, the Authority wrote off one tangible capital asset related to a boardwalk at the Longwoods Road Conservation Area that had previously been classified as a building asset. The asset written off had a cost of \$53,000, (2019 - \$nil) and accumulated amortization of \$37,100, (2019 - \$nil) at the time the writedown was deemed necessary. In the opinion of management, there was no longer an economic benefit expected to be derived from this asset given that the boardwalk is in the process of being replaced with a new structure. This resulted in the Authority recognizing an impairment loss of \$15,900, (2019 - \$nil) in the current year. The impairment loss was recorded in other income on the statement of operations.

NOTES TO THE FINANCIAL STATEMENTS



DECEMBER 31, 2020

5. TANGIBLE CAPITAL ASSETS, continued

The balance of construction in progress tangible capital assets relates to costs incurred for the construction of a new boardwalk at the Longwoods Road Conservation Area. At December 31, 2020, this boardwalk was not yet complete or ready for use; it will be placed into use as construction is completed. These construction costs are not being amortized.

6. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

		2020	2019 (Restated)
Accounts payable Accrued liabilities (note 10) Government remittances payable	\$	204,430 100,317 4,733	\$ 145,046 61,189 4,617
	<u>\$</u>	309,480	\$ 210,852

7. DEFERRED REVENUE

The Lower Thames Valley Conservation Authority receives certain amounts, principally from other public sector bodies, which may only be used in the conduct of certain programs or completion of specific work. These amounts are deferred and are recognized as revenues in the year in which the related expenses are incurred or services performed.

	 2020	2019
Balance, beginning of year Amounts received and deferred in the year Amounts recognized as revenue in the year	\$ 914,790 \$ 591,230 (506,994)	848,268 404,044 (337,522)
Balance, end of year	\$ 999,026 \$	914,790

NOTES TO THE FINANCIAL STATEMENTS



DECEMBER 31, 2020

8. DEFERRED CAPITAL CONTRIBUTIONS

Deferred capital contributions related to tangible capital assets represent the unamortized amount of funding received for the purchase of capital assets. The amortization of deferred capital contributions is recorded as revenue in the statement of operations on the same basis as amortization is charged against the associated tangible capital asset.

	 2020	 2019
Opening balance Amount received during the year Less: amount recognized in revenue in the year	\$ 80,462 75,524 (22,882)	\$ 36,670 57,295 (13,503)
	\$ 133,104	\$ 80,462

9. RELATED PARTY TRANSACTIONS

The Authority is related to the Lower Thames Valley Conservation Foundation by way of a common management team.

Included in accounts receivable at year end is \$43,946, (2019 - \$77,553) due from the Lower Thames Valley Conservation Foundation.

Transactions with related parties are recorded at the exchange amount. Management is of the opinion that these transactions were undertaken under the same terms and conditions as transactions with non-related parties. Amounts included in accounts receivable are held at normal trade terms.

10. PRIOR PERIOD ADJUSTMENT

In the 2019 year, accounts payable and accrued liabilities were understated by \$31,934 and wage and benefit expenses were understated by the same amount. This misstatement related to a missed accrual for vacation pay owing to employees at year end. The correction of this misstatement resulted in an increase to accounts payable and accrued liabilities of \$31,934 and had the effect of increasing the deficiency of revenues over expenditures by \$31,934 for the year ended December 31, 2019. The comparative figures of the accompanying financial statements have been restated to reflect this adjustment.





DECEMBER 31, 2020

11.	ACCUMULATED SURPLUS			
		_	2020	2019 (Restated)
	Investment in tangible capital assets Reserves Other (note 10)	\$	6,628,320 501,774 326,975	\$ 6,532,837 496,644 200,448
		\$	7,457,069	\$ 7,229,929
12.	CHANGE IN TANGIBLE CAPITAL ASSETS			
			2020	2019 (Restated)
	Acquisition of tangible capital assets Amortization of tangible capital assets Gain on disposition of tangible capital assets Proceeds on disposition of tangible capital assets Loss on writedown of tangible capital assets	\$	391,172 (279,789) 6,000 (6,000) (15,900)	(253,770) 7,858 (7,859)
		\$	95,483	\$ (46,629)

NOTES TO THE FINANCIAL STATEMENTS



DECEMBER 31, 2020

13. RESERVES

The Lower Thames Valley Conservation Authority sets up internal reserves for operations, capital replacement, legal and other items in order to ensure funds are available to finance shortfalls. These reserves are replenished from operating surplus and, where appropriate, as directed by the Board of Directors.

	BEC	LANCE, SINNING YEAR	F	ANSFER FROM IRPLUS	 ANSFER TO RPLUS		ALANCE, END OF YEAR
Reserve for vehicle and equipment acquisitions	\$	38,390	\$	-	\$ -	\$	38,390
Reserve for capital and maintenance projects on Authority lands and structures		174,324		2,565	-		176,889
Reserve for provincially eligible and mandated projects		29,395		2,565	-		31,960
Reserve for insurance deductibles		30,000		-	-		30,000
Reserve for restructuring		216,677		-	-		216,677
Reserve for eastern district properties		7,858			 -	_	7,858
	\$	496,644	<u>\$</u>	5,130	\$ -	\$	501,774

Through acceptance of these financial statements, the Board of Directors approves a transfer of \$5,130, (2019 - \$16,623) from the annual surplus to reserve accounts and approved a transfer of \$nil, (2019 - \$nil) from reserve accounts to the statement of operations.

14. CONTRIBUTION RECEIVED FOR THE PURCHASE OF TANGIBLE CAPITAL ASSETS NOT SUBJECT TO AMORTIZATION

During the year, the Authority received grant funding of \$nil, (2019 - \$10,697) to offset costs associated with the acquisition of land in a previous year. As the tangible capital asset to which this funding relates is not being amortized, the grant funds have been recognized as a direct increase in net assets.

NOTES TO THE FINANCIAL STATEMENTS



DECEMBER 31, 2020

15. CHANGES IN NET FINANCIAL ASSETS

	2020	2019 (Restated)
Net financial assets, beginning of year Annual surplus (deficit) (note 10) Change in tangible capital assets (note 12) Change in prepaid expenses (note 16)	\$ 682,873 \$ 227,140 (95,483) (3,309)	701,131 (75,014) 46,629 (570)
Contributions received for the purchase of tangible capital assets not subject to amortization (note 14)	 	10,697
Net financial assets, end of year	\$ 811,221	682,873

16. CHANGE IN NON-CASH WORKING CAPITAL ITEMS

		2020	2019 (Restated)	
Accounts receivable Accounts payable and accrued liabilities (note 10) Deferred revenue Prepaid expenses	\$	(256,687) \$ 98,628 84,236 (3,309)	(209,065) 98,794 66,522 (570)	
	\$	(77,132) \$	(44,319)	

During the year, the Authority acquired land with a fair value of \$235,000, (2019 - \$100,000) through a donation of capital property. This land was capitalized with the corresponding value of the donation being reported as donation income in the accompanying statement of operations.

17. CONTRIBUTED MATERIALS AND SERVICES

During the year, the Authority received a contribution of land that had a fair value of \$235,000, (2019 - \$100,000). This land is used in the normal course of operations for the Authority and has been recorded in the financial statements at December 31, 2020.

NOTES TO THE FINANCIAL STATEMENTS



DECEMBER 31, 2020

18. COVID-19 PANDEMIC

On March 11, 2020, the World Health Organization categorized COVID-19 as a pandemic, resulting in governments worldwide enacting emergency measures to combat the spread of the virus. The pandemic was ongoing as at the date of the audit report. The potential economic effects within the Authority's environment, possible disruption in supply chains and measures being introduced at various levels of government to curtail the spread of the virus, such as travel restrictions, introduction of social distancing and quarantine protocols, and the closure of services deemed non-essential may have a material impact on the Authority's operations in a future period.

As at the date of the audit report, management is aware of changes in the Authority's activities resulting from the COVID-19 pandemic, such as having employees work from home. The extent of the impact of this outbreak and related containment measures on the Authority's operations cannot be reliably estimated at this time. The Authority is continually monitoring and assessing new information and recommendations from health and government authorities as it becomes available and will continue to respond accordingly.

19. COMMITMENT

As at December 31, 2020, the Authority has outstanding commitments of approximately \$49,446 with respect to the construction of a new boardwalk at the Longwoods Road Conservation Area. It is anticipated that construction will be completed within the next fiscal year.

20. COMPARATIVE FIGURES

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year.

21. FINANCIAL INSTRUMENTS

Transactions in financial instruments may result in an entity assuming or transferring to another party one or more of the financial risks described below. The required disclosures provide information that assists users of financial statements in assessing the extent of risk related to financial instruments. In management's opinion, there has been no change to the Authority's risks during the year.

(a) MARKET RISK

Market risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether the factors are specific to the instrument or all instruments traded in the market. These risks are generally outside of the control of the Authority. In management's opinion, the Authority is not exposed to significant market risk.

NOTES TO THE FINANCIAL STATEMENTS



DECEMBER 31, 2020

21. FINANCIAL INSTRUMENTS, continued

(b) CREDIT RISK

Credit risk is the risk that one party to a transaction will fail to discharge an obligation and cause the other party to incur a financial loss. The Authority is exposed to credit risk in the event of non-payment by customers for their accounts receivable. The Authority believes there is minimal risk associated with these amounts due to the diversity of its customers and there are no significant concentrations of accounts receivable with any group of customers that are related to each other. The Authority reduces its exposure to credit risk by regularly monitoring outstanding accounts receivable and creating an allowance for bad debts when applicable. In the opinion of management, the credit risk exposure to the Authority is low and is not material.

(c) CONCENTRATION RISK

Concentration risk is the risk that a customer has more than ten percent of the total accounts receivable balance and thus there is a higher risk to the Authority in the event of a default by one of these customers. At December 31, 2020, receivables from 2, (2019 - 5) customers comprised approximately 24%, (2019 - 73%) of the total outstanding receivables. The Authority reduces this risk by regularly assessing the credit risk associated with these accounts and closely monitoring any overdue balances. In the opinion of management, the concentration risk exposure to the Authority that is associated with their customers is low and is not material.

(d) INTEREST RATE RISK

Interest rate risk is the risk that future cash flows will be impacted by changes in interest rates. The Authority is exposed to interest rate risk on its bank indebtedness as the interest rate applicable to the Authority is variable based on the bank's prime rates. This exposure may have an impact on earnings in future years. The Authority reduces its exposure to interest rate risk by regularly monitoring published bank prime interest rates. The Authority does not use derivative instruments to reduce its exposure to interest rate risk. In the opinion of management, the interest rate risk exposure to the Authority is low and is not material.





SCHEDULE OF SKA-NAH-DOHT VILLAGE					Schedule 1
	_	2020 Budget		2020 Actual	2019 Actual (Restated)
REVENUE					
Donations	\$	-	\$	55	\$ 2,515
Gate receipts		52,500		21,745	57,656
Grants	_	22,992	_	42,445	26,178
	_	75,492	_	64,245	86,349
EXPENDITURES					
Administration		_		297	1,106
Administration overhead		22,282		17,789	24,491
Advertising		-		170	1,332
Events and activities				75	3,836
Materials, supplies, taxes, insurance, utilities		12,900		19,015	24,063
Wages and benefits (note 10)	_	137,267		97,520	141,859
	-	172,449	_	134,866	196,687
EXCESS (DEFICIENCY) OF REVENUES OVER					
EXPENDITURES	\$	(96,957)	\$	(70,621)	\$ (110,338)
	<u> </u>	(00,001)	Ψ_	(10,021)	<u>(110,000)</u>
SCHEDULE OF SOURCE PROTECTION EXPEN	DIT	URES			Schedule 2
	_	2020 Budget		2020 Actual	2019 Actual (Restated)
Administration overhead	\$	_	\$	3,442	\$ 5,371
Travel, materials, taxes, insurance, and utilities	Ψ	-	Ψ	642	2,422
Wages and benefits	_	31,512		22,430	34,865
	\$_	31,512	\$_	26,514	\$ 42,658
	_				





SCHEDULE OF WATERSHED MONITORING EX	(PEI	NDITURES			Schedule
	_	2020 Budget		2020 Actual	2019 Actual (Restated)
Administration overhead Travel, materials, taxes, insurance and utilities Wages and benefits	\$	15,604 34,953 70,212	\$	14,083 43,504 50,884	\$ 9,152 19,914 43,628
	<u>\$</u>	120,769	<u>\$</u>	108,471	\$ 72,694
SCHEDULE OF FLOOD CONTROL STRUCTUR	ES I	EXPENDITU	RE	S	Schedule
	_	2020 Budget		2020 Actual	2019 Actual (Restated)
Administration overhead Travel, materials, taxes, insurance, and utilities Wages and benefits	\$	28,040 41,603 147,366	\$	30,616 74,234 130,967	\$ 24,271 39,581 117,051
	\$	217,009	\$	235,817	\$ 180,903
SCHEDULE OF FLOOD FORECASTING AND W	/ARN	IING EXPE	NDI	TURES	Schedule
		2020 Budget	_	2020 Actual	2019 Actual (Restated)
Administration overhead Dyke maintenance Travel, materials, taxes, insurance, and utilities Wages and benefits (note 10)	\$	25,892 - 27,777 146,718	\$	24,206 - 15,231 134,616	\$ 25,537 11,881 21,735 167,960
	\$_	200,387	\$	174,053	\$ 227,113





SCHEDULE OF REGULATIONS AND PLAN RE	VIEV	V EXPENDI	ΓUI	RES	Schedule 6
	_	2020 Budget	_	2020 Actual	2019 Actual (Restated)
Administration overhead Travel, materials, taxes, insurance, and utilities Wages and benefits (note 10)	\$	34,670 28,930 204,722	\$	38,135 28,202 224,110	\$ 31,296 23,135 195,417
	\$	268,322	\$	290,447	\$ 249,848
SCHEDULE OF CONSERVATION SERVICES - SEXPENDITURES	STE	WARDSHIP			Schedule 7
	_	2020 Budget	_	2020 Actual	2019 Actual (Restated)
Administration overhead Travel, materials, taxes, insurance, and utilities Wages and benefits (note 10)	\$	178,677 673,210 530,969	\$	201,643 817,174 557,279	\$ 157,270 599,998 498,821
	\$	1,382,856	\$	1,576,096	\$ 1,256,089
SCHEDULE OF MAINTENANCE AND OTHER NEEXPENDITURES	ON-I	ELIGIBLE			Schedule 8
		2020 Budget		2020 Actual	2019 Actual (Restated)
Community relations (note 10) Conservation area maintenance (note 10) Conservation education (note 10) Vehicle and equipment	\$	187,317 638,279 85,146	\$	162,528 647,129 68,745 84,156	\$ 159,145 764,832 171,851 88,126
	\$	910,742	\$	962,558	<u>\$ 1,183,954</u>

SCHEDULES TO THE FINANCIAL STATEMENTS





	CURRENT VALUE ASSESSMENT IN THE		MATCHING LEVY	NON- MATCHING LEVY	SPECIAL LEVY	TOTAL LEVY TO	OTAL LEV
MUNICIPALITY	WATERSHED	% OF LEVY	2020	2020	2020	2020	2019
Chatham-Kent	\$ 7,944,702,351	57.15 %\$	46,558	789,232 \$	205,000	\$ 1,040,790 \$	1,027,339
City of London	1,612,833,003	11.60	9,451	160,220	-	169,671	166,598
Dutton/Dunwich	501,414,439	3.61	2,938	49,811	-	52,749	51,487
West Elgin	611,103,204	4.39	3,582	60,707	-	64,289	63,368
Strathroy-Caradoc	829,906,248	5.97	4,864	82,443	-	87,307	84,87
Middlesex Centre	228,888,737	1.65	1,341	22,738	-	24,079	22,99
Southwest Middlesex	413,456,184	2.97	2,423	41,073	-	43,496	42,60
Town of Leamington	318,264,924	2.29	1,865	31,617	-	33,482	32,66
Southwold	149,701,438	1.08	878	14,871	-	15,749	15,43
Town of Lakeshore	1,291,295,786	9.29	7,567	128,278	-	135,845	131,41